Curriculum Vitae Captain John G. Peterlin III

Summary: Captain John Peterlin is an accomplished and respected maritime industry executive and educator. Prior to joining the faculty at Texas A&M University / Texas A&M Maritime Academy in Galveston, Texas, he served for more than seventeen years in a public service role as a senior executive at the Board of Trustees of the Galveston Wharves (DBA Port of Galveston), a port authority and enterprise utility of the City of Galveston, Texas. Over the course of his career, Captain Peterlin has developed extensive expertise, gained through experience, in the development and operation of vessel services, entrepreneurship, transportation sales and marketing, economic development, and public seaport business development, marketing, operations, and administration. He also has senior-level experience working with non-profit professional organizations and community service groups. Captain Peterlin is a U.S. Coast Guard licensed master mariner with service sailing worldwide in the U.S. flag deep-sea commercial shipping and deep-sea oceanographic fleet. He has a long-standing interest in and a passion for training and experiential education at sea. He is a graduate of the United States Merchant Marine Academy at Kings Point, New York.

TEXAS A&M UNIVERSITY - GALVESTON CAMPUS TEXAS A&M MARITIME ACADEMY

Maritime Transportation Department Galveston, Texas

Assistant Professor of the Practice Visiting Assistant Professor

September 2019 to Present January 2019 to August 2019

Full-time member of the University faculty. Primary duties include teaching professional courses to undergraduate and graduate students enrolled in the Maritime Transportation curriculum, and who are taking the U.S. Merchant Marine Officer License Option leading to a United States Coast Guard Merchant Mariner Credential / License, and endorsements issued in accordance with the International Convention on Standards of Training, Certification, and Watchkeeping for Seafarers (STCW). Current teaching includes maritime meteorology and a course focused on U.S. laws and regulations together with international conventions and codes relating to safety at sea, vessel and port security, marine pollution and the environment, vessel operations, and ports, and emphasizing language and writing skills associated with effective communication. Responsible for external service activities to benefit the department and the University and for participation in campus and department committees, including the Galveston Undergraduate Curriculum Committee, Driving the Blue Economy Conference and Competition Planning Committee and Judge, and the former Civic Literacy, Inclusion, Diversity, and Equity Committee. Completed the Texas A&M University Faculty Mentoring Academy program in 2021. Represent the Maritime Transportation department to the Ship Operations Cooperative Program (SOCP). Additionally, serve as a faculty watch officer instructing, mentoring, and assessing cadets onboard the training ship during Summer Sea Term voyages.

SAN JACINTO COLLEGE August 2018 to January 2019 **Adjunct Instructor and Assessor** MARITIME TECHNOLOGY AND TRAINING CENTER ON THE MARITIME CAMPUS La Porte, Texas

Provided instruction for and conducted assessments of mariners working in the commercial maritime industry. Areas of instruction and assessment were original, renewal, and revalidation courses related to maritime training mandated by the International Convention on Standards of Training, Certification, and Watchkeeping for Seafarers (STCW). Approved by the United States Coast Guard National Maritime Center to teach and conduct assessments for forty-seven of the college's training courses for maritime officers and unlicensed personnel.

PORT OF GALVESTON **Senior Director of Marketing and Administration** GALVESTON PORT FACILITIES CORPORATION Vice President

December 2002 to June 2018 June 2002 - August 2006

Galveston, Texas

Reported to the executive port director of the Port of Galveston, a landlord port authority and enterprise funded utility of the City of Galveston, with a dynamic and diverse portfolio of business, and the president of the Galveston Port Facilities Corporation (GPFC), a related Local Government Corporation (LGC). The Port of Galveston is the fourth busiest cruise ship home port in North America and also handles export grain, dry and liquid bulk, break-bulk cargoes, wind energy components, roll-on/roll-off cargoes such as new and used vehicles, construction and agricultural machinery, refrigerated fruit and produce, liner board, military cargo, and livestock, as well as having a short line railroad, a shipyard, ship repair facilities, and public access venues.

Managed, monitored, and was directly involved in port functions and activities relating to regional, national, and international marketing, advertising, and sales, as well as trade, business, and economic development involving all the Port's lines of business, and coordinated efforts to attract and retain cruise lines, ocean carriers, cargo customers, and tenants for the Port's properties.

Developed and implemented the Port's marketing strategy and marketing plans and programs, with a focus on expanding and diversifying the Port's customer base, creating jobs and local economic impact, and maintaining responsive and effective customer service. Reviewed, evaluated, and recommended changes to the Port's Tariff to improve the effectiveness of Port rules and regulations to ensure competitive rates and to maximize revenue. Promoted, developed, and negotiated tenant leases, cruise line and shipping line berthing, operating, and terminal services agreements to provide the best use of the Port's land, facilities, personnel, and capital resources. Prepared and presented business items to the governing boards of the Port and GPFC at regular and special board meetings, making recommendations to the board members regarding action on such items. Supported the port director in the collection of statistical data and information regarding port, cruise, and cargo activity, port construction and port operations, and in the preparation and submission of that information, together with the monthly financial reports, to board members at monthly meetings. Collaborated with the Port's director of economic development and external affairs in the management of the Port's leases and the conduct of tenant relations. Directed and conducted customer relations activities.

Oversaw and directed the governmental affairs manager and engaged in liaison with and provided guidance to the director of governmental relations and legislative affairs, who was involved with federal port security grant and other grant application activities. Promoted, coordinated, fostered, and identified opportunities for the use and expansion of the Port's U.S. Customs-related Foreign-Trade Zone (FTZ No. 36). Directly supervised and monitored the Port's administration, including all Port staff, functions and activities relating to Port User licenses and permits, insurance and risk management, disaster recovery and FEMA claims, legal, personnel/human resources, information systems and technology, and purchasing functions. Conducted liaison with the Port's public records officer. Served as a member of the Galveston Wharves Pension Plan Administrative Committee.

Participated in the development of the Port's annual budget in collaboration and conjunction with the Port's director of finance and exercised control over the departmental budget to minimize expenses. Conducted quarterly review of actual versus planned financial results with the director of finance and recommended changes to revenue projections in the Port's budget, as necessary. Responsibilities also involved direct liaison with and indirect oversight of the port's manager of public and community relations and the harbormaster. Communicated, collaborated, and coordinated with other senior port staff team members to identify, create, and recommend annual and multi-year goals and objectives for the Port and its departments and participated in strategic planning. Engaged in public speaking, interfaced with the media, attended, exhibited, and prepared and made presentations at meetings, conferences, conventions, summits, and seminars. Represented the Port to the cruise lines, container, and break bulk / project cargo shipping lines, beneficial cargo owners and shippers, business customers, community business leaders, and organized labor. Represented the Port of Galveston to local, regional, national, and international constituencies and stakeholders in the maritime, rail, trucking, and logistics industries, as well as to local, state, national, and international elected and appointed officials, regulatory and other governmental agencies, and professional, industry, and trade associations.

PORT OF GALVESTON Senior Managing Director of Marketing Services December 2000 to December 2002 Galveston, Texas

Reported to the executive port director. Was responsible for new business development, marketing, and sales for the Port of Galveston and for maintaining continuity with port customers and tenants. Developed and implemented the port's marketing plan. Served as alternate for the port director on the executive committee and board of directors of the Greater Houston Port Bureau and Marine Exchange of the West Gulf. Engaged in public speaking assignments, contact with the media, and prepared and made presentations at meetings, conferences, and seminars. Developed and managed the marketing department budget.

ASSOCIATED TRANSPORT LINE, L.L.C. Vice President of Sales Houston, Texas

Reported to the company president. Managed and conducted sales and marketing activities for an ocean shipping line specializing in general cargo and project cargo transportation to the Caribbean and South America.

SEA-WISE, INC. Principal and President Houston, Texas

Marine transportation and logistics consultant and principal surveyor. Provided consulting services in connection with inland barge transportation, third party logistics, intermodal rail transportation, long-haul trucking and truck brokerage, and ship operations. Provided consulting services regarding all aspects of U.S. - Mexico cross-border trade and transportation, including Gulf of Mexico vessel services.

Provided services as marine surveyors, including "full attendance - load, stow and secure" work for marine underwriters and principals in the United States, Mexico, and Europe. Provided expertise based on experience working with a wide variety of cargoes loading and unloading on ships and barges, including refrigerated cargo, heavy lift cargo, project cargo, roll-on/roll-off cargo, military cargo, steel, pipe, containers, and grain. Performed pre-purchase surveys of ocean cargo containers and damage surveys of cargo and containers.

GULF BRIDGE RO-RO, L.L.C. President & CEO Mobile, Alabama

Founded, implemented, and operated **Gulf Bridge Ro/Ro, L.L.C.**, a roll-on/roll-off shipping line, to provide NAFTA-related intermodal transportation services between the U.S. Gulf Coast and Mexico (Short Sea Shipping - Marine Highway service).

Maintained responsibility for the daily management of all company activities. Established, developed, and maintained company policies and procedures. Supervised the construction of an auto and vehicle-handling terminal on acreage ground-leased from the Alabama State Docks, and its operations, which involved ship, truck, and bi-level rail car loading, unloading and interchanges. Supervised and managed personnel in administration, accounting, sales, tariffs and rate quotes, communications, information systems, and terminal operations. Performed market research, developed business plans, procured financing, organized company structure, managed marketing and sales activities, chartered and operated a roll-on/roll-off ship. Maintained front line profit and loss (P&L) responsibility for the operations of the company. Achieved an operating profit in the third month following start-up, with revenues meeting business plan projections. Directed the development and maintenance of banking, financial, and commercial relationships with lenders, equipment lessors, outside vendors, and customers.

Created and developed the company's image, service marks, pricing, advertising, and marketing. Developed collaboration and working relations with U.S. and Mexican ports and terminals. Initiated and maintained working relationships with trucking, rail, intermodal, and logistics companies and with other ocean carriers. Directly negotiated the time-charter of the first roll-on/roll-off (ro-ro) ship that was employed in the service for the company. Managed vessel operations, established and developed sales strategy and truck carrier relations, conducted sales calls, and negotiated with customers. Conducted successful contract and labor negotiations with port authorities, and union and non-union entities in the United States and in Mexico. The ro-ro service created a new trade lane and transported newly manufactured vehicles for Chrysler Corporation and Ford Motor Company and a variety of other cargoes for manufacturers and shippers in 48-foot and 53-foot over-the road truck trailers and on roll trailers. Gulf Bridge Ro-Ro was the feature of articles in The Journal of Commerce, American Shipper, Refrigerated Transporter, Alabama Seaport (formerly Port of Mobile magazine), Partners (the quarterly publication of The Economic Development Partnership of Alabama), and other domestic and international maritime and trade-related periodicals.

TRANS GULF INTERMODAL FREIGHT (TGIF), INC. President and Director Houston, Texas

Conducted third party logistics in the domestic and international arenas. Performed market research, operational, and financial feasibility studies relating to the development of U.S. Gulf Coast Cross-Gulf of Mexico shipping services. Developed financial models, secured financing for, and started-up Gulf Bridge Ro-Ro, L.L.C., a roll-on/roll-off ship operating company. New company start-up included the development of a partnership with a European ship owner / operator, a major U.S. trucking and logistics company, and negotiation of the partnership structure of Gulf Bridge Ro-Ro, L.L.C. with respective investors.

COSCOL MARINE CORPORATION (Marine subsidiary of THE COASTAL CORPORATION) Houston, Texas

Director – Voyage Operations / Marine Operations: Reported to the president: Coscol Marine Corporation / Coastal Tankships U.S.A., Inc. / Golden Carriers Corp. / Jade Carriers Corp. / Coastal Offshore Fuels, Inc.

COSCOL Marine Corporation was a subsidiary company of a Houston-based Fortune-100 independent oil refining and natural gas gathering and distribution company that operated between twenty-four and forty owned and chartered tank and bulk/oil ships at any given time. Vessels were employed in domestic (Jones Act) and foreign trade, world-wide, and in offshore lightering and bunkering operations carrying crude oils, "clean" and "dirty" refined petroleum products, and grain. The vessels ranged in size from 30,000 to 225,000 deadweight tons, including a Very Large Crude Carrier (VLCC).

Successfully accountable for the daily operations of the corporation's owned and chartered ships. The company employed more than three hundred seagoing personnel on the company's owned U.S. flag and foreign flag ships. Effectively directed and supervised managers and staff involved with vessel operations, voyage coordination, marine personnel, safety, environmental compliance, and engineering. The engineering department included the engineering manager, port engineers, and staff engineer responsible for fleet engineering, shipyard repairs, dry-docking, and vessel overhaul management. Developed, implemented, and maintained ship operating and departmental budgets. Maintained and conducted fleet operations within the terms of contracts and charter parties. Supervised all matters relating to marine insurance. Negotiated contracts for the crewing of foreign flag ships. Responsible and accountable for an annual operating budget of \$53.5 million. Held significant signature authority for payment of freight and charter hire, up to \$1 million per payment.

Initiated a fleet-wide safety award program, developed training programs, and developed a competitive fleet-wide vessel performance program, interfacing with the corporate human resources department. Initiated and promoted development of shipboard computerization and ship-to-shore electronic communications. Established effective liaison at all levels inside and outside the parent and subsidiary corporations. These areas included executive, administration, chartering, loss-control, legal, risk management, purchasing, and employee relations, as well as governmental agencies, other corporations, and vendors.

Initiated Total Quality Management (TQM) and ISO9000 processes for Coscol Marine Corporation. Served as a member of the Industry Task Force on Offshore Lightering (ITOL) Committee and represented the company to the American Institute of Merchant Shipping (AIMS), which later became the Chamber of Shipping of America (CSA).

Port Captain (Fleet) / Marine Operations Department

Responsible for safe and efficient vessel operations and cargo loading and discharging operations of all owned and chartered ships. Supervised six subordinate staff members. Ensured the implementation and maintenance of company policies on all company-owned ships. Served as a member of the Industry Task Force on Offshore Lightering (ITOL) Committee.

Senior Marine Claims Specialist / Marine Administration Department

Reviewed all marine contracts of affreightment, initiated payment of time charter hire according to contracts, reviewed all voyage loading and discharging records, prepared invoices and collected demurrage under terms of voyage charters. Duties also included preparation, submission, and collection of vessel performance claims under the terms of time charter parties.

SEA-GOING EXPERIENCE: U.S. Flag Merchant Marine - 1976 to 1990

Sailed under Masters, Mates & Pilots (MM&P) International Offshore Division deck officers' union contracts in billets from third officer up to and including master with U.S. flag shipping companies and the Lamont-Doherty Geological Observatory of Columbia University in the City of New York (now Lamont-Doherty Earth Observatory). Sailed as master from 1982 through 1990. Experienced in a variety of foreign and domestic cargo trades and oceanographic-geophysical surveys worldwide, predominantly in East Asia, South America, the North Pacific Ocean, Atlantic Oceans, Indian Ocean, and the Mediterranean Sea. Conducted underway surveys in Arctic waters including in open pack ice.

Experience includes service aboard auxiliary sail, general cargo, passenger-cargo, container, roll-on/roll-off, lighter-aboard ship (L.A.S.H.) barge carriers, dry bulk, and Class One U.N.O.L.S. oceanographic ships. Worked with company crew members and members of the following U.S. seagoing maritime unions: MM&P, MEBA D-1, SIU, NMU (Prior to merger with SIU), SUP, MFOW, ROU, and ARA and with the following longshoremen's unions: ILA and ILWU.

Experienced, knowledgeable, and proficient in navigation, deck, watch standing, and cargo evolutions. Experienced and conversant in all areas of navigation on inland and near coastal waters and oceans, including celestial, terrestrial, and electronic navigation. Supervised and mentored licensed deck officers, cadets, and unlicensed personnel at sea and on shore. Performed tide and current calculations, time, speed and distance calculations, fuel consumption, and maneuvering board problems. Used ARPA extensively. Significant and extensive conning of ships as officer of the watch and master in open and restricted waters and extensive ship handling experience on foreign and domestic waters, docking and undocking single-screw ships with and without bow thruster and without pilot assistance. Anchoring of the ship as chief mate and master. As chief mate, was responsible for the daily management and operations of the deck department, including all aspects of deck maintenance and ship's husbandry. Performed stability and trim calculations. Conducted regular weekly statutory fire and lifeboat drills. Experience inspecting, maintaining, and launching gravity-davit mounted open motor lifeboats. Conducted weekly man-overboard drills as chief mate and master, with rigid-hull inflatable fast rescue boats (Avon and Zodiac manufacture).

As master, conducted ship's business on international voyages in U.S. and foreign ports, maintained deck, navigation, and Official Logbooks. Engaged crew members on Coastwise and Foreign Articles, managed shipboard payroll and all paperwork, interfaced with foreign and domestic shipping agencies, ship chandlers/suppliers, contractors, and government officials, prepared for and accomplished customs and immigration clearances, foreign clearances on departure, Custom House Entry, oversaw ship repair and maintenance afloat and in shipyards, operated shipboard satellite, computer, and radio communication facilities and equipment. Established and implemented shipboard policies and procedures.

Prepared for and conducted U.S. Coast Guard Annual, Mid-Period, and Biennial Inspections, qualified ships for Certificates of Inspection (COI). Prepared for and conducted American Bureau of Shipping (ABS) Load Line, Annual, and Special Periodic Hull and Machinery Surveys. Prepared for and conducted FCC and foreign government Radio inspections for station licensing and SOLAS Certification. Operated VHF, Single-Side Band, INMARSAT C, GMDSS communication systems, NAVTEX and Weather Fax systems onboard ship. Interpreted and utilized meteorological data and prepared and transmitted daily meteorological observations. Prepared for and assisted in conducting ship inclining experiments for development of Stability Booklets and worked with compass adjustors preparing Deviation Cards and adjusting ship's magnetic compasses. Oversaw three major shipyard overhaul and repair periods and several maintenance periods, including hull and tank surveys with inspectors and surveyors from U.S. Coast Guard and ABS, preparation of specifications and monitoring contractor performance.

1976 to 1990: Port Relief Watch Officer onboard U.S. flag general cargo, container, roll-on / roll-off ships. Duties involved watch standing duties in port during cargo operations and non-cargo operation periods, supervision of cargo loading and discharge activities. Reported to the chief mate on the ships.

<u>MILITARY SERVICE</u>: United States Navy Reserve – June 1976 to January 2001 – Merchant Marine Reserve (MMR) Program / Designator 1625. Drilled with Naval Control of Shipping (NCS) units. Performed Active Duty for Training, including duty at the Pentagon – Chief of Naval Operations Office of Strategic Sealift. Highest rank attained: Commander (O-5). Honorable Discharge.

<u>EDUCATION</u>: United States Merchant Marine Academy, Kings Point, New York – 1976 <u>Degree: Bachelor of Science – Nautical Science</u>. Minor Course of Study - Law, with emphasis on admiralty, international, and environmental law.

Received the CargoCaire Corporation Graduation Award - Awarded for submitting the highest rated Sea Project in the graduating class during Sea Year training related to marine cargo operations onboard U.S. flag merchant ships.

Texas A&M University, Bush School of Government and Public Service, College Station, Texas – Degree: Candidate for Master of Public Service and Administration (Executive). Expected completion August 2026.

CONTINUING EDUCATION AND TRAINING:

1976 through 2017: U.S. Merchant Marine Academy, Texas Maritime Academy, Maine Maritime Academy, Maritime Institute of Training and Graduate Studies, University of Bridgeport, San Jacinto College Maritime Campus, seminar locations in New York, Connecticut, Corpus Christi and Houston, Texas – Certification courses:

Management, computers; shipboard operations; cargo handling and stability; marine firefighting; sea survival; emergency medicine; radar/ARPA; inert gas, crude oil washing and tank ship safety; oil spill response, control, and cleanup; Federal Maritime Commission (FMC) compliance for shipping companies and third-party intermediaries.

U.S. Merchant Marine Academy: Master Mariners Readiness Program / Strategic Sealift and Convoy Operations.

June 2019: STCW Courses: Basic Firefighting, First Aid and CPR, Personal Survival Techniques, Personal Safety and Social Responsibilities, Advanced Firefighting, Vessel Security Officer, Train the Trainer (Trainer & Qualified Assessor). Search & Rescue—Management Level, Radar Observer-Unlimited, Proficiency in Survival Craft, Advanced Stability—Management Level, Advanced Meteorology-Management Level.

American Association of Port Authorities (AAPA): Professional Port Manager (PPM ®) training.

Seminars and training, including the Executive Management Conference and Marine Terminal Management Training.

<u>LICENSES</u>: Current Issue: February 1, 2019 – United States Coast Guard Merchant Mariner Credential (MMC) National Endorsements:

Master Of Self-Propelled Vessels Not Including Auxiliary Sail of Unlimited Tonnage Upon Oceans, Radar Observer (Unlimited).

Able Seaman-Unlimited, Lifeboatman, Wiper, Stewards Department (F.H.).

First Issue: July 12, 1982 - U.S. Coast Guard License to Merchant Mariner – Master of United States Steam or Motor Vessels of Any Gross Tons Upon Oceans, Radar Observer; Able Seaman-Any Waters, Lifeboatman, Wiper, Stewards Department (F.H.).

Master Of Self-Propelled Vessels Including Auxiliary Sail of Less Than 200 Gross Register Tons Upon Great Lakes and Inland Waters.

Mate Of Self-Propelled Vessels Including Auxiliary Sail of Less Than 200 Gross Register Tons Upon Oceans.

Able Seaman-Sail

STCW Endorsements:

Basic Training, Advanced Firefighting, Vessel Security Officer, Vessel Personnel with Designated Security Duties, Security Awareness, Able Seafarer-Deck, Rating Forming Part of a Navigation Watch, Proficiency in Survival Craft and Rescue Boats Other Than Fast Rescue Boats.

United States Coast Guard Medical Certificate: Expiration Date – June 6, 2028, No Limitations. Transportation Worker Identification Credential (TWIC) – Expiration Date: March 13, 2028.

LANGUAGES: English and Spanish.

INSTRUCTOR EXPERIENCE:

- Texas A&M University Galveston Campus / Texas A&M Maritime Academy Assistant Professor of the Practice, Maritime Transportation Department - September 2019 to Present. Visiting Assistant Professor, Maritime Transportation Department - January 2019 through August 2019.
- Texas A&M Maritime Academy at Texas A&M University at Galveston Guest Lecturer 2005 to 2017.
- San Jacinto College Maritime Campus Adjunct Instructor, STCW Courses September 2018 to January 2019.
- Seamanship and Sail Training Instructor 1877 Tall Ship SSV ELISSA, Galveston, Texas: July 2013 to July 2020.

PROFESSIONAL, CIVIC, AND VOLUNTEER AFFILIATIONS, ACTIVITIES AND AWARDS:

San Jacinto College, Houston, Texas – Maritime Program Advisory Committee - Member: 2009 to July 2018. Advised the College Chancellor and staff regarding the development of a new maritime training campus in Seabrook, Texas, and subsequent implementation of a maritime transportation curriculum starting with Fall Semester 2012.

Lone Star Harbor Safety Committee - Committee Chairman, February 2014 to February 2016. Committee Vice-Chairman, February 17, 2012, to February 2014.

The *Lone Star* Harbor Safety Committee is a non-statutory committee constituted in 2012 after the cessation of the federal charter for the Houston/Galveston Navigation Safety Advisory Committee (HOGANSAC). It is composed of twenty-nine voting members representing four major ports, operators of key ship types, terminals, and related maritime stakeholders in the region and five non-voting members from each of the key federal agencies interfacing with the maritime industry.

Houston / Galveston Navigation Safety Advisory Committee (HOGANSAC – federal advisory committee): Appointment by The Secretary of the Departments of Transportation and Homeland Security: Member, 1991-1993, 2002-2005, 2007-2009 & 2010-2012. Awarded two Certificates of Merit for Public Service by the U.S. Coast Guard – May 2005 and May 2012.

Board of Pilot Commissioners of Galveston County: Member, Pilot Review Board - February 2007 to 2013 Chairman, Pilot Review Board - July 2007 to 2013

Greater Houston Port Bureau and Marine Exchange of the West Gulf: Board of Directors – July 2007 to June 2018 (Maritime Industry Non-Profit) Member of the Executive Committee of the Board – March 2009 to June 2018

Rotary International / Rotary Club of Galveston Island: 2002 to 2018.

President: 2010-2011, with Rotary Year Theme, "Building Communities, Bridging Continents."

Board member (Director, International Service): 2004-2008, Vice-President: 2008-2009, Paul Harris Fellow

Bay Area Houston Economic Development Partnership, International Maritime Advisory Committee: 2008 to 2018

Galveston Historical Foundation: Volunteer & Crewmember on the Tall Ship 1877 Barque SSV *ELISSA* - July 2007 to July 2020. Volunteer Seamanship and Sail Training Instructor: July 2013 to July 2020

Council of American Master Mariners (C.A.M.M.): Member since 1983; part of the membership and vetting committee

Society of Naval Architects and Marine Engineers (S.N.A.M.E.): Full Member since 1999

The Nautical Institute (N.I.): Associate Fellow (AFNI)

American Merchant Marine Veterans (AMMV): Member

Connecticut Maritime Association (CMA): Member

Houston Maritime Arbitrators Association (HMAA): Member

Navy League of the United States: Member

Propeller Club of the United States, Port of Galveston: Member

Tall Ships America: Member

Participated in transportation industry and trade seminars, meetings, and conferences in the United States, Canada, and Mexico. Attended, exhibited, and made presentations to trade and transportation associations, port authorities, boards, and civic groups in the United States and Mexico, and participated as a panel member and speaker at port and infrastructure, finance and investment conferences and summits in Chicago, Houston, Dallas, and San Antonio.

2009 - Candidate for Presidential appointment to serve as Administrator of the United States Maritime Administration in the U.S. Department of Transportation. Recommended to President Barak H. Obama and Transportation Secretary Raymond LaHood by the Chairman of the U.S. House of Representatives Committee on Transportation and Infrastructure and other U.S. legislators, with strong backing and support from national maritime labor and shipping industry, trade and rail associations, Houston regional maritime industry, including Port of Houston Authority Board of Commissioners, and the interim president of Texas A&M University. Number two for the nomination behind the eventual nominee and U.S. Senate-confirmed appointee and Administrator.

2017 - Candidate for Presidential appointment to serve as Administrator of the United States Maritime Administration in the U.S. Department of Transportation. Endorsed to Transportation Secretary Elaine Chao by the Maritime Labor Alliance-MLA (Masters, Mates & Pilots-MM&P, Marine Engineers Beneficial Association-MEBA, International Longshoremen's Association-ILA, International Longshore & Warehouse Union-ILWU, Inland Boatman's Union-IBU and American Radio Association-ARA), several U.S. legislators, the Council of American Master Mariners, Houston regional maritime industry and trade associations, Chancellor of San Jacinto College, and Harris County, Texas Judge.

2021 - Candidate for Presidential appointment to serve as Administrator of the United States Maritime Administration in the U.S. Department of Transportation. Recommended and endorsed to President Joseph R. Biden by the International Longshoremen's Association (I.L.A.), Houston regional maritime and shipping industry and trade associations.

ADDENDUM: (Specific to sea-going and sailing experience)

- 1.) Served as buyer's representative in the pre-delivery of an operating vessel to new owners. Engaged in design and shipyard specification development and submittal for vessel conversion work and repairs in U.S. and foreign shipyards. Participated in vessel re-flagging from foreign flag to U.S. flag and U.S. flag to foreign flag. As ship's master, supervised shipyard repair and dry-dock periods, Classification Society and U.S. Coast Guard inspections, conducted post-shipyard sea-trials and delivery trials following vessel conversion, shakedown voyage, and first foreign voyages following vessel conversion. Prepared for and successfully accomplished U.S. Navy Board of Inspection and Survey (INSURV) inspections aboard a U.S. Navy-owned and civilian-operated vessel. Prepared a U.S. Navy-owned vessel for decommissioning and towing to the National Defense Reserve Fleet (NDRF) located on the James River.
- 2.) Circumnavigated the globe twice and circumnavigated the South American continent three times. Sailed in all weathers and sea conditions, including Force-12 extra-tropical storms, hurricanes, and typhoons, as a watch officer and as master.
- 3.) As master, successfully rescued / recovered a seaman who had fallen overboard in rough seas in the North Atlantic Ocean. Successfully managed a variety of vessel casualties at sea. Experienced and successfully managed a variety of medical emergencies and injuries to personnel as medical officer onboard ship; participated in medical evacuations (MEDEVAC) at sea involving at-sea rendezvous and helicopter transfer of personnel from ship's deck and small boat / lifeboat transfer to U.S. Coast Guard vessel.
- 4.) As master: Performed mid-ocean rendezvous and station-keeping / coordination underway with ships from: United States, United Kingdom, Canada, Australia, France, and the People's Republic of China. Moored to lightering ships for fueling.
- 5.) Participated in a major search /survey for the <u>R.M.S. Titanic</u> in July 1983. This search was the last conducted prior to the confirmed discovery of the vessel by Dr. Robert Ballard. This search aborted due to storms and contractual time constraints.
- 6.) As a maritime academy midshipman, participated over four years on intercollegiate sailing team in small sailboats, racing sloops and yachts. Past member of the U.S. Yacht Racing Association (USYRA). Current member of U.S. Sailing.
- 7.) Participated in completing the building and rigging of the reproduction Baltimore Clipper topsail schooner, *Pride of Baltimore*. Sailed as a Plankowner and member of the first crew in the capacity of able seaman / deckhand onboard the ship on maiden voyages recreating authentic early 1800's sailing and traditional seamanship.
- 8.) Crew member and sail training instructor The 1877 Barque SSV ELISSA, Galveston, Texas: July 2007 to July 2020.
- 9.) Sailed on the following waters:

Most major U.S. rivers, bays and sounds with ports on all three U.S. coasts including, but not limited to the Hudson River, Delaware River, Savannah River, St. John's River, Mobile River, Mississippi River, Calcasieu River, Sabine River and Columbia River; Gulf of Maine; Penobscot Bay; Massachusetts Bay; Buzzards Bay; Narragansett Bay; Long Island Sound; Delaware Bay; Chesapeake Bay; Gulf of Mexico; Tampa Bay; Pensacola Bay; Mobile Bay; Galveston Bay and Houston Ship Channel; San Pedro Bay; San Francisco Bay; Strait of Juan de Fuca; Puget Sound; Bellingham Bay; Caribbean Sea and all connecting channels and straits, including waters and passages vicinity of the Windward and Leeward Islands; North Atlantic Ocean; Labrador Sea; Arctic Ocean and Greenland Sea (to Latitude 76.5° North); Denmark Strait; Norwegian Sea; North Sea; Baltic Sea; Gulf of Finland; English Channel; Bay of Biscay; Mediterranean Sea (including Alboran Sea, Gulf of Lyon, Tyrrhenian Sea, Strait of Messina, Adriatic Sea, Ionian Sea, Sea of Crete, Aegean Sea and Strait of Gibraltar); Gulf of Suez; Red Sea; Gulf of Aden; Arabian Sea; South Atlantic Ocean; Scotia Sea; Gulf of Panama; South Pacific Ocean; Strait of Magellan and Chilean Channels (to Golfo de Peñas); North Pacific Ocean; Gulf of Alaska; Sea of Japan; Inland Sea of Japan and connecting straits (Tomagashima, Bungo, Shimonoseki); East China Sea; South China Sea; Formosa Strait; Babuyan Channel; San Bernardino Strait; Philippine Sea; Celebes Sea; Makassar Strait; Java Sea; Singapore Strait; Malacca Strait; Sunda Strait; Banda Strait; Bay of Bengal; Gulf of Mannar; Indian Ocean (northern and southern parts); Mozambique Channel; Gulf of St. Lawrence; Strait of Belle Isle; Cabot Strait; Cape Cod Canal; Chesapeake & Delaware Canal; Kiel Canal; Panama Canal; Suez Canal; Corinth Canal.

10.) Countries visited during port calls on sea voyages:

Most major and some minor ports along the Atlantic, Gulf of Mexico, and Pacific coasts of the United States, including Hawaii; Canada (Nova Scotia, Newfoundland, and British Columbia); Mexico (east and west coast); Panama (north and south coast); Colombia (east and west coast); Venezuela; Aruba; Curacao; Trinidad; Bermuda; Puerto Rico; U.S. Virgin Islands; Antigua; Barbados; Brazil (northern, central and southern coast); Uruguay; Argentina; Chile (Punta Arenas and west coast); Peru; Ecuador; Ascension Island; Cape Verde Islands; Madeira Islands; Azores; Iceland; Norway; United Kingdom; Union of Soviet Socialist Republics (U.S.S.R., now Russia); Netherlands; France; Spain (northern, eastern and southern coast); Italy; Greece; Israel; Egypt; Japan; South Korea; Okinawa; Taiwan; Philippines; Hong Kong; Peoples' Republic of China; South Vietnam; Singapore; Indonesia (Java, Sumatra); Australia; Ceylon/Sri Lanka; India; Pakistan; Mauritius, and South Africa.